

APPENDIX

I

Bibliography

Congressional Testimony

- Mr. Patrick Nixon, President, American Logistics Association, Before the Subcommittee on Military Personnel, Committee on Armed Services, United States House of Representatives, June 7, 2012
- Mr Thomas T. Gordy, President, Armed Forces Marketing Council, Before the Subcommittee on Military Personnel, Committee on Armed Services, United States House of Representatives, June 7, 2012

Congressional Studies

- Senator Tom A. Coburn, M.D., (OK), "Department of Everything", November 2012, Pages 66-68, footnotes 275-886, 288, 292, 293, 294
- Congressional Budget Office, Federal Taxation of Tobacco, Alcoholic Beverages and Motor Fuels
- Congressional Budget Office, Long Term Implications of the 2013 Future Years Defense Plan
- Congressional Budget Office, Costs of Military Pay and Benefits in the Defense Budget
- Congressional Budget Office Cost Estimate "S. 277 Caring for People Act of Fiscal Year 2011", July 25, 2011, <http://www.cbo.gov/ftpdocs/123xx/doc12334/s277.pdf>

Applicable Federal Acquisition Regulations

Part 4 Administrative Matters

- Subpart 4.2, Contract Distribution: Lists who gets copies of the contract, including contractor, paying office, and funding office—and if applicable, the office assigned for contract administration.
- Subpart 4.5, Electronic Commerce in Contracting: States the federal government policy is to use electronic commerce wherever possible. Other key items include using the existing infrastructure, ensuring authentication and confidentiality, and accepting electronic signature.

- Subpart 4.7 Contractor Records Retention: Policies and procedures for contractors. Records include documents, either written or electronic, and accounting procedures. This subpart defines the length of time that the contractor is required to hold various classes of records generally three years based on the end of the contractor's fiscal year) and what subcontractors are required to do. There are separate requirements for payroll records.
- Implementing clause: 52.215-2, Audit and Records—Negotiation.
- Subpart 4.9, Taxpayer Identification Number Information: States that the TIN is required for each certified voucher, and this information may also be used for debt collection. This implements Internal Revenue Code sections 6041, 6041A and 6050M for 1099 MISC reporting requirements. The TIN is also required for a CCR listing to be considered complete.
- Subpart 4.10, Contract Line Items: Contracts may identify items or services to be acquired as separately identified line items. Line items should provide a unit price for identifiable deliverables or performance periods.
- Subpart 4.11, Central Contractor Registration: Requires registration with only limited exceptions, such as purchase cards, classified contracts, or work performed outside the United States. Also requires notification of a name change, also see subpart 42.12 on innovation. Assignees must also register, but this is not a substitute for a proper assignment of claims. Registrants will be given a DUNS number if they do not have one. Proper registration is also a mandatory part of the contract award process.
- Implementing clauses:
 - 52.204-3 Taxpayer Identification.
 - 52.204-6 Data Universal Numbering System (DUNS) Number.
 - 52.204-7 Central Contractor Registration.

Part 12 Acquisition of Commercial Items

- Subpart 12.1 Acquisition of Commercial Items. Procedures for commercial items as defined in subpart 2.101. This also applies to subcontractors. This does not apply to purchase card transactions.
- Implementing clauses:
 - 52.212-4 Contract Terms and Conditions- Commercial Items.
 - 52.212-5 Contract Terms and Conditions Required to Implement Statutes or Executive Orders- Commercial Items (Note: This clause incorporates many other clauses by reference.)

Part 13 Simplified Acquisition Procedures

- 13.4 Fast Payment Procedures

- Implementing clauses:

- 52.213-1
- 52.213-2 Invoices
- 52.213-4 Terms & Conditions- Simplified Acquisition (Other Than Commercial Items) Note: This clause incorporates many other clauses by reference.

Part 22 Application of Labor Laws to Government Acquisitions

Various labor laws, such as Davis-Bacon, that affect compensation rates (overtime, prevailing wages etc.), particularly for construction, and maintaining the related payroll records. Price adjustments discussed above in Part 16 are also implemented here for construction.

Subpart 22.5 Use of Project Labor Agreements for Federal Construction Contracts

Subpart 22.14 Employment of Workers With Disabilities

- Implementing contract clauses:

- 52.222-2 Payment for Overtime Premiums
- 52.222-4 Contract Work Hours and Safety Standards Act- Overtime Compensation.
- 52.222-7 Withholding of Funds. (Contracting officer or Department of Labor request)
- 52.222-8 Payrolls and Basic Records.
- 52.222-30 Davis-Bacon Act Price Adjustments (None or Separately Specified Method).
- 52.222-31 Davis-Bacon Act Price Adjustments (Percentage Method).
- 52.222-32 Davis-Bacon Act Price Adjustments (Actual Method).
- 52.222-43 Fair Labor Standards Act and Service Contract Act- Price Adjustment Multiple Year and Option Contracts.
- 52.222-43 Fair Labor Standards Act and Service Contract Act- Price Adjustment.

Part 23 Environment, Energy Water Efficiency, Renewable Energy Technology, Occupational Safety and Drug Free Work Place

Part 30 Cost Accounting Standards Administration

Policies and procedures for implementing the Cost Accounting Standards (CAS), 48 CFR Chapter 99. Standards and implementing regulations are promulgated by the Cost Accounting Standards Board. Contractors must consistently follow these practices. These apply to cost type contracts, but in some circumstances these can apply to fixed price contracts. When there is non-compliance, the government can withhold all or part of a payment.

- Implementing solicitation and contract clauses:

- 52.230-1 Cost Accounting Standards, Notices and Certification.
- 52.230-2 Cost Accounting Standards.

- 52.230-3 Disclosure and Consistency of Cost Accounting Practices.
- 52.230-5 Cost Accounting Standards- Educational Institutions.
- 52.230-6 Administration of Cost Accounting Standards.

Part 31 Contract Cost Principles and Procedures

This part discusses allowable costs and defines the related terms.

Subpart 31.2, Contracts with Commercial Organizations

This addresses the standards for determining allowability, and specific cost items for commercial organizations are individually addressed in sections 31.205-1 through 31.205-52.

Part 32 Contract Financing

This part covers several subjects related to the payment process and financial procedures. Topics include interim and progress payments, payment procedures, assignment and EFT.

Subpart 32.9, Prompt Payment

This section implements within the contract itself the prompt payment regulations published at 5 CFR Part 1315, discussed in detail above.

- Implementing contract clauses:

- 52.232-25 Prompt Payment.
- 52.232-26 Prompt Payment- Fixed Price Architect Engineer Contracts.
- 52.232-27 Prompt Payment- for Construction Contracts.

Subpart 32.11, Electronic Funds Transfer

The mandatory payment method for Federal contractors and explains that PPA interest does not apply when the contractor's remittance data is incorrect.

- Implementing contract clauses:

- 52.232-33 Electronic Funds Transfer- Central Contractor Registration.
- 52.232-35 Designation of Office for Government Receipt of Electronic Funds Transfer Information.

Part 33 Protests, Disputes and Appeals

Policies and procedures filing protests and for processing contract disputes and appeals, which are different than equitable adjustments.

- Implementing contract clauses:

- 52.233-1 Disputes
- 52.233-2 Service of Protests

Part 36 Construction and Architect-Engineer

Supplemental policy on both construction and architect-engineer (A&E) contracts in addition to the basic rules. There are additional definitions unique to this area and guidance on Government cost estimates, project scope and statutory cost limitations. There are additional definitions unique to construction and A&E. Note that Part 36 takes precedence in construction and A&E contracts where appropriate. Also see Part 22 discussed above for related labor items. Subpart 36.5 describes the 23 implementing clauses versus listing them in Part 52.

Part 47 Transportation

Guidance on Transportation contracts, definitions of related terms and solicitation provisions when freight charges are paid as part of a contract. This covers transportation as part of supply contracts.

- Subpart 47.5 Ocean Transportation by U.S. Flag Vessels,
- Implementing contract clause 52.247-64

Administrative Oversight

- Executive Order 13514, October 5, 2009 Federal Leadership in Environmental Energy and Economic Performance
- Service level regulations:
 - U.S. Army Regulation 60-10, Army Air Force Exchange Service Operating Policies
 - Navy
 - Air Force

Stewardship, Regulatory Compliance, Financial and Statutory

- Title 10, Armed Forces, United States Code (USC), multiple sections
 - Subtitle A, General Military Law
 - Chapter 54- Commissary and Exchange Benefits
 - Chapter 147- Commissary and Exchange and Other Morale, Welfare and Recreation Activities, PL 107-314, Section 323, Uniform Funding Management
 - Chapter 157- Transportation, Section 2643, Commissary and Exchange Services: Transportation Overseas, authorizes use of appropriated funds
- 10 U.S.C. 2631-requires the use of US flag vessels ocean transportation of supplies
- 46 U.S.C. 1101- United States policy to encourage the development and maintenance of its merchant marine.
- 46 U.S.C. 1241(b) Cargo Preference Act, ensure that at least 50% of cargo use U.S. flag vessels
- 10 U.S.C. 2482(b) allows the commissaries to acquire services from other Federal agencies

- U.S. Code, Title 10, Subtitle A, Part IV, Chapter 137, Section 2304
- U.S. Code, Title 10, Subtitle A, Part IV, Chapter 147, Sections 2482, 2482a, 2482b, 2483, 2484, 2486, 2487, 2488, 2490a and 2492 and 2494
- U.S. Code, Title 10, Subtitle A, Part IV, Chapter 159, Section 2685 (surcharge)
- Debt Collection Improvement Act of 1996 (DCIA), Debt Collection Act of 1982 (DCA), and Federal Claims Collection Act (FCCA). These acts govern the transfer of eligible, non-tax debt to Treasury (FMS) for collection, who collects for all agencies. DCIA mandates both debt offset and electronic funds transfer (EFT) and also requires a Tax Identification Number (TIN) before a voucher can be certified for payment (31 U.S.C. 3325(d)). Debt collection is implemented at 31 U.S.C. 900-904. Electronic funds transfer is implemented at 31 CFR 208 and FAR contract clauses 52.232-33 and 52.232-34, which are also included by reference in clauses 52.212-4 and 52.212-5 for commercial items.
- Improper Payments Information Act of 2002 (P.L. 107-300). Improper payments are defined. Agencies must identify improper payments: those that should not have been made or were for an incorrect amount.
- Improper Payments Elimination and Recovery Act of 2010 (IPERA) P.L. 111-204 Establishes new risk estimating and reporting requirement on agencies and permits pilot recovery audit programs.
- Prompt Payment Act (PPA). 31 United States Code (U.S.C.) 3901-3907, implemented by Office of Management & Budget (OMB) at 5 Code of Federal Regulation (CFR) 1315, governs the payment process and helps improve the government's cash management. This regulation states the basic requirement for timely payment and the requirement to pay interest for late payment. It also imposes various requirements on both the government and contractors. It is also implemented in the FAR.
- Contracts Disputes Act (CDA). 41 U.S.C. 601 et seq. Claims concerning disputes will be resolved under the provisions of this Act. Disputes mainly cover contract performance issues but can include payment disputes other than incorrect invoices and questions about PPA interest.
- Chief Financial Officers Act of 1990- P.L. 101-576 This act is to promote more effective financial management in the Federal Government and establishes various audit requirements and the Performance & Accountability Report (PAR). Also created the CFO Council.
- Federal Managers Financial Integrity Act of 1982 P.L. 97-255, 31 U.S.C. 3512. Creates a risk model and requires certified systems to produce reliable financial reports.
- Federal Financial Management Improvement Act of 1996, P.L. 104-208, 31 U.S.C. 3512

Stewardship and Regulatory Compliance

- Performance & Accountability Act (PAR) required under the Chief Financial Officers Act (CFO) Act
- Office of Management and Budget Circular A-123, Management Responsibilities for Internal Control
- OMB Circular A-127, Implementation Guidance for the Federal Managers Financial Integrity Act
- OMB Circular A-136, Financial Reporting
- Balanced Score Card
- Federal Financial Management Improvement Act
- Federal Manager Financial Integrity Act
- Treasury Financial Manual (TFM)

DoD Guidance

Various DOD regulations provide both financial and operational guidance for the commissaries and all MWR activities, including exchanges.

- Deputy Secretary of Defense memorandum “Consolidation of Military Commissary Systems,” April 12, 1990
- The Jones Commission “DoD Study of the Military Commissary System”, December 18, 1989
- The Jones II Commission “Exchange Study Report”, 1990
- Army Air Force Exchange Service Annual Report, 2010
- Article- Military Exchange Unification: The Strategic Case for Change, Professor Timothy Laseter, Darden School, University of Virginia
- Variable Pricing Feasibility Assessment for the Defense Commissary Agency, March 2004, Dove Consulting, Boston MA
- DoD Financial Management Regulation,
Volume 7A, Military Pay Policy and Procedures, Active Duty and Reserve Pay, Chapter 29,
Clothing Monetary Allowances
Volume 13, Non-appropriated Fund Policy and Procedure
- DoD Instructions (DODI):

- DODI 1015.10 Programs For Military Morale Welfare and Recreation (MWR)
- DODI 1015.13 DOD Procedures for Implementing Public-Private Ventures (PPVs) for Morale, Welfare and Recreation (MWR) and Armed Services Exchanges Category C Revenue Generating Activities
- DODI 1015.14 Establishment, Management and Control of Nonappropriated Fund Instrumentalities and Financial Management of Supporting Resources
- DoD Instruction (DODI) 1015.15 Establishment, Management, and Control of Non-appropriated Fund Instrumentalities and Financial Management of Supporting Resources
- DODI 1304.29 Administration of Enlistment Bonuses, Accession Bonuses for New Officers in Critical Skills, Selective Reenlistment Bonuses, And Critical Skills Retention Bonuses for Active Members
- DODI 1330.09 Armed Forces Exchange Policy
- DODI 1330.21 Armed Forces Exchange Regulation
- DODI 1338.18 Armed Forces Clothing Monetary Allowance Procedures
- DODI 4105.71 Non-appropriated Fund (NAF) Procurement Procedure
- DODI 7000.14 DOD Financial Management Policy and Procedures
- DODI 7600.6 Audit of Non-appropriated Instrumentalities and Related Activities
- DODI 7700.18 Commissary Surcharge Non-appropriated Fund (NAF) and Privately Financed Construction Reporting Procedures
- DODI 7700.20 Commissary Surcharge Non-appropriated Fund (NAF) and Privately Financed Construction Policy
- DoD Directive (DODD) 4105.67 Non-appropriated Fund (NAF) Procurement Policy
- DODD 5105.55 Defense Commissary Agency (DeCA)
- DODD 5120.42 Department of Defense Wage Fixing Authority Non-appropriated Fund Compensation Programs
- DODD 5124.02 Under Secretary of Defense Personnel & Readiness
- DODD 1330.9 Armed Services Exchange Regulations
- DODD 5515.6 Processing Claims Arising Out of Operations of Non Appropriated Fund Activities

Consolidation Studies

- CBO Report Reducing the Deficit: Spending and Revenue Options
- United Exchange Taskforce 2006
- DoD Study of the Military Commissary System” 1989 (The Jones Commission I)
- DoD Study of the Military Exchange System” 1989 (The Jones Commission II)
- Deputy Secretary of Defense memorandum, “Consolidation of the Military Commissary Systems April 1990
- Logistics Management Institute “Towards a More Efficient Military Exchange System” 1991
- Systems Research and Applications (SRA) International “Integrated Exchange System Task Force Analysis” 1996
- Price Waterhouse Coopers, “Joint Exchange Due Diligence”
- CBO, The Costs and Benefits of Retail Activities at Military Bases, October 1997

Other Documents & Sources

- Blumberg’s Laws, Getting Paid From Uncle Sam, William L. Blumberg 2007
- Center for Strategic and Budgetary Assessment
- Defense Commissary Agency Annual Report
- Defense Commissary Agency Performance & Accountability Report
- Defense Travel Management Office (BAH & COLAs)
- DOD Budget 2008
- DOD Budget 2009
- DOD Budget 2010
- DOD Budget 2011
- DOD Budget 2012
- Defense Reform Initiative Directive (DRID) 37, Commissary Operating Board

- Food Marketing Institute
- Fortune Magazine/Fortune 500 Lists
- GAO guidance, Questions to Consider When Evaluating Proposals to Consolidate Physical Infrastructure and Management Functions, May 2012
- Military Spouse Magazine
- OMB Circular A-123, Management's Responsibility for Internal Control
- Logistics Management Institute "Toward a More Efficient Military Exchange System", 1991 (reviews the Jones II Commission)
- 11th Quadrennial Review of Military Compensation (QRMC)
- Systems Research and Applications (SRA) International "Integrated Exchange System Task Force Analysis", December 13, 1996
- Price Waterhouse Coopers, "Joint Exchange Due Diligence Study" April 30, 1999
- Unified Exchange Task Force, "Modified Business Case Analysis and Network Optimization Study", December 1, 2005
- Measuring the Delivery of the Commissary and Exchange Benefit", Caliber, June 2004
- "Defense Commissary Patron Survey," Market Facts, March 2000
- Variable Pricing Feasibility" Dove Consulting Willard Bishop Consulting, Ltd, March 2004
- The National Commission on Fiscal Responsibility & Reform (Simpson Bowles)
- Census Bureau
- PPSSCC- President's Private Sector Survey on Cost Control (Grace Commission)
- Super market News
- www.taxadmin.org, Federation of Tax Administrators
- www.mynavyexchange.com
- www.shopmyexchange.com
- www.commissaries.com
- www.mymcx.com/index.cfm/about/history/

- ACSI Special Segment Questionnaire/Study (2002 and 2003), Claes Fornell International Group and the University of Michigan Business School
- American Logistics Association, “Focus Group Learnings: Reasons for Use and Non-use of Commissaries and Exchanges,” Conducted by Willard Bishop Consulting, June 1995
- Banc of America Securities Equity Research, “Is the Price Right?” BAS Seven Marketing Pricing Study: Second Quarter of 2003
- Customer Service Evaluation System (CSES) Survey, 1999, 2003
- DeCA Data Warehouse
- DeCA, “Military Commissary Study”, Consumer Link 1998
- DeCA Price Comparison Study, October 2003
- DeCA, Operating and Capital Budget, February 2003
- DeCA Patron Study Survey (2000), Market Facts, February 2000
- Department of Defense Data- Supplied by DeCA (204)
- DoD 1330.17-R Armed Services Commissary Regulation (ASCR)
- DoD Financial Management Regulation,
Volume 7A, Military Pay Policy and Procedures, Active Duty and Reserve Pay,
Chapter 29, Clothing Monetary Allowances
Volume 13, Non-appropriated Fund Policy and Procedure
- DOD Instruction (DODI) 1015.2, Military Morale Welfare and Recreation (MWR) (14 June 1995 – Certified current as of November 2003).
- DoD Instruction (DODI) 1015.10, Programs For Military Morale Welfare and Recreation (MWR) (3 November 1995, w/Change 1, October 1996, incorporating thru Change 2, 31 October 2007).
- DODI 1015.13 DOD Procedures for Implementing Public-Private Ventures (PPVs) for Morale, Welfare and Recreation (MWR) and Armed Services Exchanges Category C Revenue Generating Activities
- DODI 1015.14 Establishment, Management and Control of Nonappropriated Fund Instrumentalities and Financial Management of Supporting Resources
- DODI 1015.15 Establishment, Management, and Control of Non-appropriated Fund Instrumentalities and Financial Management of Supporting Resources
- DODI 1304.29 Administration of Enlistment Bonuses, Accession Bonuses for New Officers in Critical Skills, Selective Reenlistment Bonuses, And Critical Skills Retention Bonuses for Active Members

- DODI 1330.09 Armed Forces Exchange Policy
- DODI 1330.21 Armed Forces Exchange Regulation
- DODI 1338.18 Armed Forces Clothing Monetary Allowance Procedures
- DODI 4105.71 Non-appropriated Fund (NAF) Procurement Procedure
- DODI 7000.14 DOD Financial Management Policy and Procedures
- DODI 7600.6 Audit of Non-appropriated Instrumentalities and Related Activities
- DODI 7700.18 Commissary Surcharge Non-appropriated Fund (NAF) and Privately Financed Construction Reporting Procedures
- DODI 7700.20 Commissary Surcharge Non-appropriated Fund (NAF) and Privately Financed Construction Policy
- DoD Directive (DODD) 4105.67 Non-appropriated Fund (NAF) Procurement Policy
- DODD 5105.55 Defense Commissary Agency (DeCA)
- DODD 5120.42 Department of Defense Wage Fixing Authority Non-appropriated Fund Compensation Programs
- DODD 5124.02 Under Secretary of Defense Personnel & Readiness
- DODD 1330.9 Armed Services Exchange Regulations
- DODD 5515.6 Processing Claims Arising Out of Operations of Non Appropriated Fund Activities
- Food Marketing Institute, Supermarket Facts: Industry Overview 2002
- Frito Lay, Inc, "Understanding the Commissary Shopper", Qualitative Research Conducted by Elrick & Lavidge, April 1994
- Hoch, Stephen J., Xavier Dreze, Mary E. Purk (1994), EDLP, Hi-Lo and Margin Arithmetic," Journal of Marketing, April 1994
- Hoch, Stephen J. and Leonard M. Lodish (1998), "Store Brands and Category Management," Wharton School, University of Pennsylvania
- Kraft Foods, Military Business Topline Analysis 1996, based on Nielson Household Panel Data, 52 Weeks Ending 6/2/1996
- Information Resources Inc., and DeCA Data Warehouse, Price/Volume Changes, 99 Weeks, April 2001-February 2003

- Jones, Eugene (1997), “An Analysis of Consumer Food Shopping Behavior Using Supermarket Scanning Data: Differences by Income and Location,” American Journal of Agricultural Economics, December 1997.
- Litvack, David S., Roger J. Calantone, Paul R. Warshaw (1985), “An Examination of Short-Term Retail Grocery Price Effects,” Journal of Retailing, Fall 1985
- Military Grocer 2003 Commissary Fact Book, September 2002.
- Military Grocer 2004 Commissary Fact Book, September 2003.
- Partners in Loyalty Marketing, Inc.
- Private Label Manufacturers Association, PLMA’s 2003 Private Label Yearbook.
- Willard Bishop Consulting, 2003 Store Format Report
- Willard Bishop Consulting Retail Pricing Analyses, 2004
- Willard Bishop Consulting Three-Chain Supermarket Database
- 2002 Market Scope/ 2003 Market Scope, Trade Dimensions International, Inc.
- Title 10, Armed Forces, United States Code (USC), multiple sections
Subtitle A, General Military Law
Chapter 54- Commissary and Exchange Benefits
Chapter 147- Commissary and Exchange and Other Morale, Welfare and Recreation Activities, PL 107-314, Section 323, Uniform Funding Management, new section 2494
Chapter 157- Transportation, Section 2643, Commissary and Exchange Services:
Transportation Overseas, authorizes use of appropriated funds
- 10 U.S.C. 2631-requires the use of US flag vessels ocean transportation of supplies
- 46 U.S.C. 1101- United States policy to encourage the development and maintenance of its merchant marine
- 46 U.S.C. 1241(b) Cargo Preference Act, ensure that at least 50% of cargo use U.S. flag vessels
- U.S. Code, Title 10, Subtitle A, Part IV, Chapter 137, Section 2304
- U.S. Code, Title 10, Subtitle A, Part IV, Chapter 147, Sections 2482, 2482a, 2482b, 2483, 2484, 2486, 2487, 2488, 2490a and 2492
- U.S. Code, Title 10, Subtitle A, Part IV, Chapter 159, Section 2685
- U.S. Army Regulation 60-10, Army Air Force Exchange Service Policies
- Army: AR 215-1, Morale, Welfare, and Recreation Activities and Nonappropriated Fund Instrumentalities (31 July 2007, Rapid Action Revision (RAR) issue date 6 October 2008).

- Navy: SECNAV Instruction 1700.12A, Subject: Operation of Morale, Welfare and Recreation Activities (15 July 2005).
- Air Force: AFI 34-262, Subject: Air Force Community Service Programs and use Eligibility (27 June 2002).
- USMC: MCO P1700.27B, Marine Corps Community Services Policy Manual, (9 March 2007).
- Coast Guard: COMDTINSTM 1710.13B: Coast Guard Morale Well Being and Recreation Manual (24 January 2005).
- AR 60-10/AFR 147-7, Army and Air Force Exchange Service General Policies (17 June 1988); AR 60-20/AFR 147-14, Army and Air Force Exchange Service Operating Policies (15 December 1992).
- DODFMR Volume 7A Military Pay Policy and Procedures, Clothing Monetary Allowances
- Federal Acquisition Regulation
 - Part 12 Acquisition of Commercial Items
 - Part 13 Simplified Acquisition Procedures
 - 13.4 Fast payment Procedures
 - Part 22 Application of Labor Laws to Government Acquisition
 - 22.5 Use of Project Labor Agreements For Federal Construction Contracts
 - 22.14 Employment of Workers With Disabilities
 - Part 23 Environment, Energy, Water Efficiency, Renewable Energy Technologies, Occupational Safety and Drug Free Work Place
 - Part 47.5 Ocean Transportation by U.S. Flag Vessels, implementing clause at Part 52.247-64
- Prompt Payment Act (PPA), 5 CFR 1315
- Executive Order 13514, October 5, 2009 Federal Leadership in Environmental Energy and Economic Performance
- U.S. Army Family and Morale, Welfare, and Recreation Command (USAFMWRC) (<http://www.armymwr.com/>).
- The Judge Advocate General's Legal Center and School July 2009
- Navy Morale, Welfare, and Recreation Division (<http://www.mwr.navy.mil/>).
- Air Force Services Agency (<http://www.afsv.af.mil/>).
- Marine Corps Community Services (MCCS) (<http://www.usmc-mccs.org/>).
- Coast Guard (<http://www.uscg.mil/mwr>)